



# South Sudan NGO Forum 2015 Annual Report



SWEDEN



Humanitarian Aid  
and Civil Protection



Schweizerische Eidgenossenschaft  
Confédération suisse  
Confederazione Svizzera  
Confederaziun svizra

Swiss Agency for Development  
and Cooperation SDC

## Secretariat Staff

Coordinator - Lucia Goldsmith - [coordinator@southsudanngoforum.org](mailto:coordinator@southsudanngoforum.org)  
National NGO Focal Point - Hafeez Wani - [nngo-fp@southsudanngoforum.org](mailto:nngo-fp@southsudanngoforum.org)  
Security Focal Point - Donal Bracken - [security@southsudanngoforum.org](mailto:security@southsudanngoforum.org)  
Security Analyst - Mark Millar - [sec-analyst@southsudanngoforum.org](mailto:sec-analyst@southsudanngoforum.org)  
Information Manager - Brian Mc Donald - [infomgr@southsudanngoforum.org](mailto:infomgr@southsudanngoforum.org)  
NNGO Information Officer - Paul Doctor - [nngo-info@southsudanngoforum.org](mailto:nngo-info@southsudanngoforum.org)  
Policy and Advocacy Advisor - Lindsay Hamsik - [policy@southsudanngoforum.org](mailto:policy@southsudanngoforum.org)  
NNGO State Coordinator – Shamila Khaltumah - [nngo-states@southsudanngoforum.org](mailto:nngo-states@southsudanngoforum.org)  
Administrative Officer- Alex Kenyi - [ops@southsudanngoforum.org](mailto:ops@southsudanngoforum.org)  
Administrative Assistant - Peter Kasmiro - [office@southsudanngoforum.org](mailto:office@southsudanngoforum.org)  
Drivers - Peter and John

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# Message from the Steering Committee

2015 was a year of many challenges and increased need for humanitarian assistance in South Sudan, but also a year of many positive developments influenced by a united NGO voice. Looking ahead, we are presented with the opportunities to continue to unite our collective strengths and common voice to help alleviate human suffering and assist the people of South Sudan rebuild their lives.

South Sudan continues to be a complex and difficult operating environment. Our staff is navigating challenges and obstacles on a daily basis. Continuous changes in the security, political and conflict arena are affecting humanitarian and development efforts across the country. Despite the fluid context and some of the difficulties, NGOs remain committed to working directly with communities and other critical stakeholders. Our mutual goal has been and is to create and support an environment that allows for the effective and efficient delivery of assistance to the South Sudanese people. More than even, the NGOs have united behind this common cause.

Throughout the last year, the NGO Forum’s role as the primary coordination mechanism for the NGO community in South Sudan has become more crucial. In the year to come, the Forum will need to deepen its engagement with NGO members and other key actors to continue to fulfil its role. In the past year, the Forum provided the platform that enabled positive engagement of NGOs on a wide range of issues, from humanitarian access and protection of civilians to safety and security. As a direct result of this engagement and information sharing, NGOs were able to adapt to the changing environment without compromising program delivery.

Another key aspect of NGO Forum’s work in 2015 was the interaction with external stakeholders. The Steering Committee appreciates the ongoing collaboration with the NGO membership, donors, UN agencies, the United Nations Mission in South Sudan (UNMISS), and authorities throughout the country. This collaboration has grown in the previous year, and we hope that the upcoming one will be, at least, equally fruitful.

We close 2015 reflecting that the enormity of the humanitarian needs has never been greater. The NGO community’s ability to respond to new developments and the needs throughout the country will need to be strengthened. Working together, we envision an environment that facilitates the timely, efficient and safe delivery of all assistance to those who require it. This vision will only be achieved through participation from NGOs, the donor community, local authorities and the people of South Sudan themselves. We are hopeful that the upcoming year will see even stronger partnerships and bigger successes as a direct result of our shared commitment to the people of South Sudan.

Sincerely,

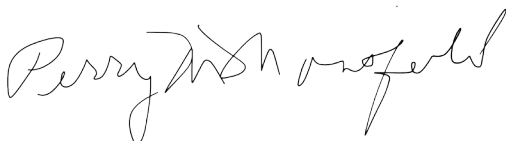
The 2014/2015 NGO Forum Joint Steering Committee:

## INGO Steering Committee

- Concern
- GOAL
- IMC
- Internews
- Medair
- Nonviolent Peaceforce
- Samaritans Purse
- Save the Children
- Tearfund
- World Vision

## NNGO Steering Committee

- AMA
- SSGID
- ACEM
- CADA
- CASS
- SAADO
- SMARD
- ADCORD
- GEPA
- CARDS



Perry Mansfield  
INGO Steering Committee Chairperson



Elijah Manyok  
NNGO Steering Committee Chairperson

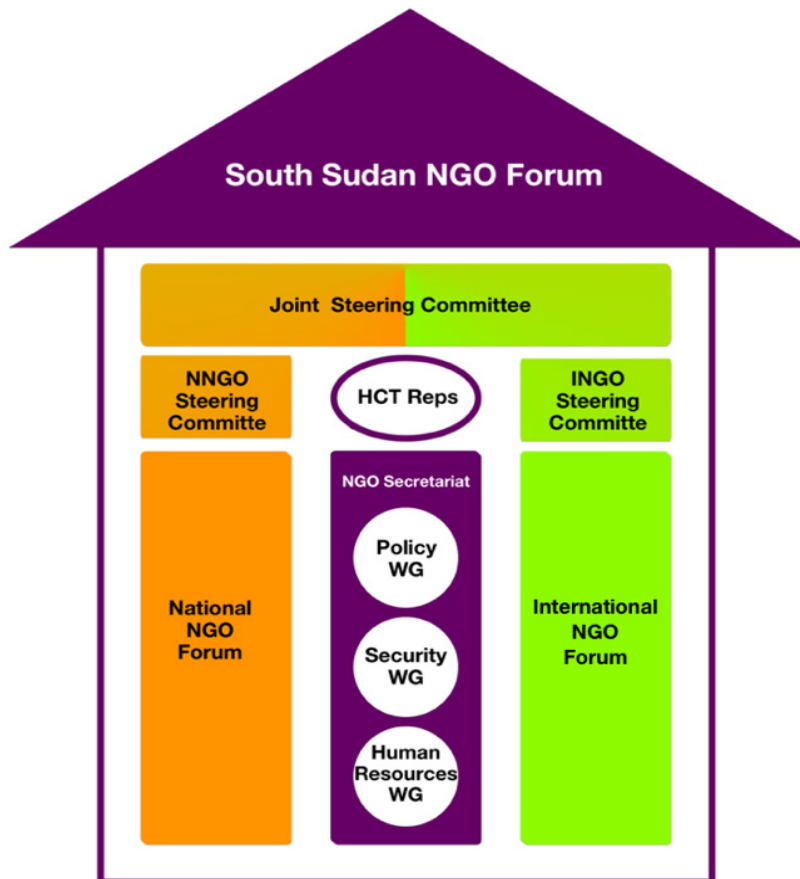
# About the NGO Forum

The NGO Forum is an independent coordinating body of national and international NGOs that serves and facilitates the work of its members to address the humanitarian and development needs in South Sudan. All member organisations agree to provide humanitarian and/or development assistance to the South Sudanese people regardless of ethnic background, political affiliation, or religious belief. Member organisations are non-partisan, non-proselytising and do not participate in military activities.

## History

The NGO Forum was established in Nairobi in the early 1990s as a coordination mechanism for NGOs under Operation Lifeline Sudan (OLS). After the signing of the Comprehensive Peace Agreement (CPA) in 2005, many organisations relocated South Sudan offices from Nairobi to Juba, and in 2006 the NGO Forum began to meet monthly, growing to include a wider number of international and national NGOs.

In mid-2008 a Secretariat was established to facilitate the work of the Forum and Steering Committee. The Secretariat, currently funded by SIDA, SDC, ECHO and membership fees supporting coordination, information-sharing and advocacy for all NGOs in South Sudan. The Secretariat provides external stakeholders a first point of contact for inquiries on NGO activity. The Secretariat function is administered by Tearfund and reports to the NGO Forum Steering Committee.



**Information sharing in numbers**

~50,000 website visits per month

~34,000 emails sent per month

~1,000 mailing list recipients

~3,400 SMS sent per month

~547 SMS recipients

Over 150 new job postings advertised per month

## Objectives

- Information Sharing
- External Engagement
- Policy Development
- NNGO-INGO Coordination
- Security Information Management

## Engagement

- Access Working Group
- Civil Military Advisory Group
- CHF Advisory Board
- Humanitarian Country Team
- Inter-cluster Working Group
- Joint Operations Centre (UNMISS)
- Security Management Team (UNMISS)
- UNHAS Steering Committee

## Working Groups

- Country Directors Group
- NNGO Directors Group
- Security Working Group
- Policy Working Group
- HR Working Group
- NNGO Capacity development working group

# Membership

## NGOs Operating in South Sudan

NGOs are consistently at the forefront of the humanitarian response. Our collective footprint translates to a static presence in every county of South Sudan. In locations where active conflict has necessitated the withdrawal of staff and suspension of static operations, NGOs, whenever possible, maintain mobile response capacity to monitor the situation, track needs, and provide assistance, even if only on a smaller scale or on a short-term.

NGOs share the commitment of cultivating community acceptance and applying community-driven approaches, even in cases where assistance involves meeting only immediate life-saving needs. This commitment allows NGOs to develop and have a deep and long-running knowledge of the communities in which they work.

NGO Forum membership



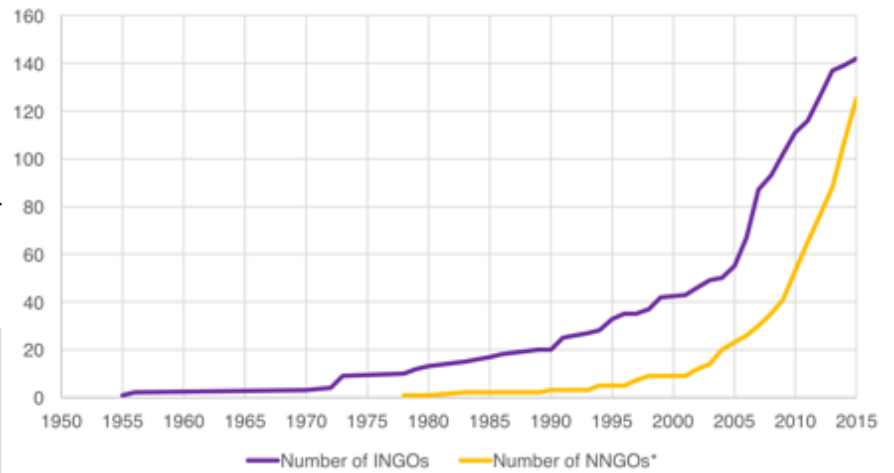
In 2015 the number of NNGO members (242) surpassed the number of INGO members (142) for the first time. Much of this increased membership is due to the Forum's NGO State Coordination Enhancement Program which has contributed to developing stronger networks at the sub-national level and to fostering awareness of the NGO Forum and the Secretariat's services.

The number of INGO members and by extension the number of NGOs operating in South Sudan dropped for the first time, mainly due to the withdrawal of some development focused NGOs and others consolidating the operations of connected agencies.

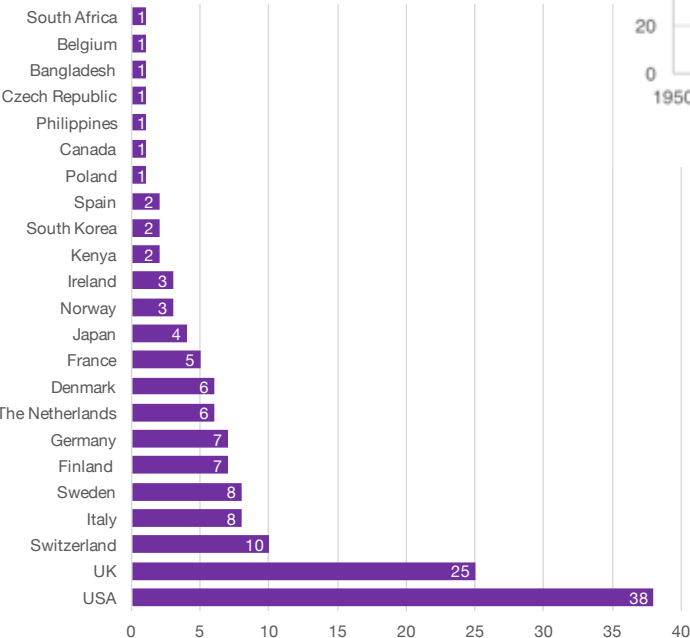
According to the 2015 membership information INGOs have operated in South Sudan since 1954. The first NNGO began operations in 1978. *\*data does not include entire NNGO membership*

Over half of the International NGOs operating in South Sudan have their headquarters in either USA, UK or Switzerland.

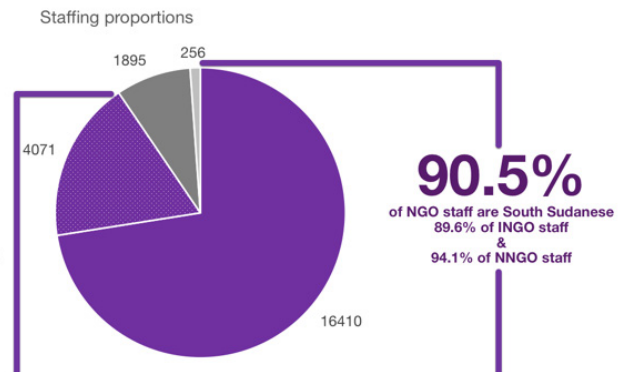
NGO count by year operations started



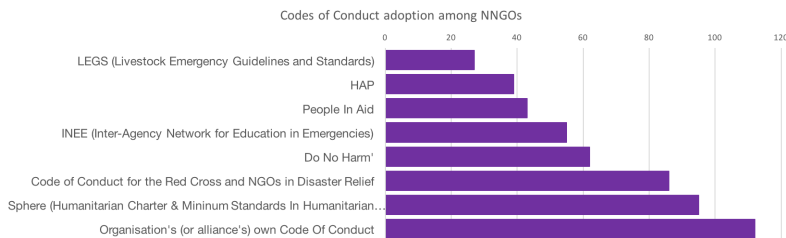
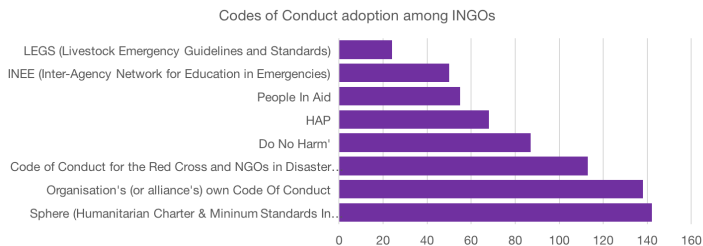
Number of NGOs by country of origin



On average over 90% of all NGO staff are South Sudanese.



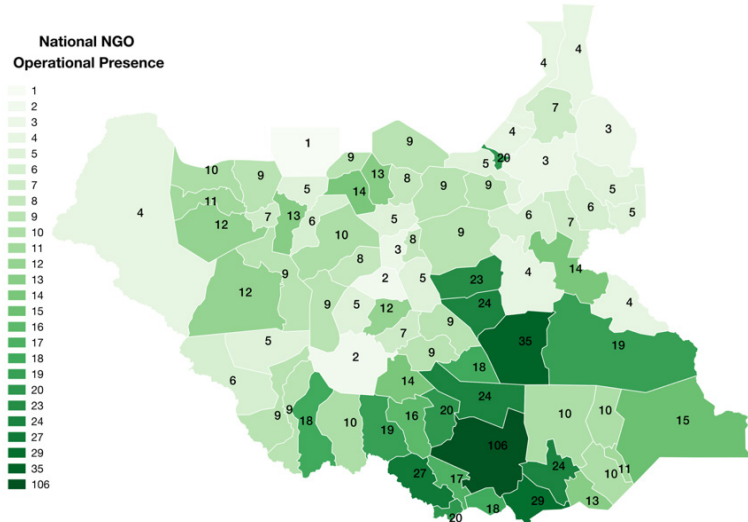
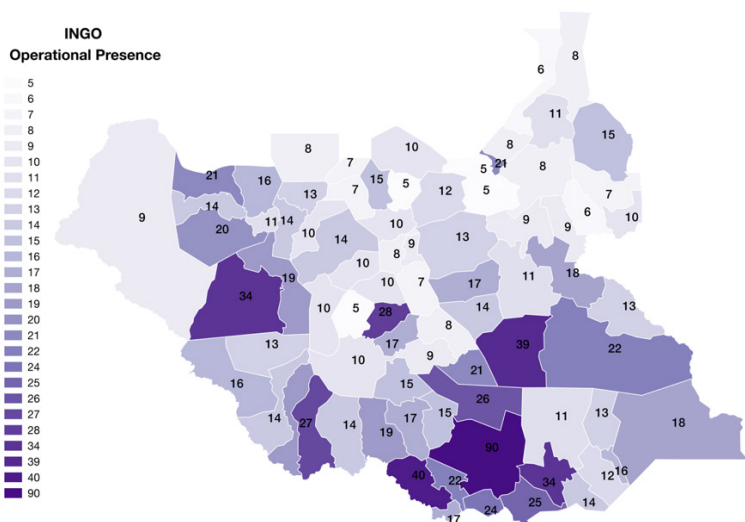
## Codes of Conduct



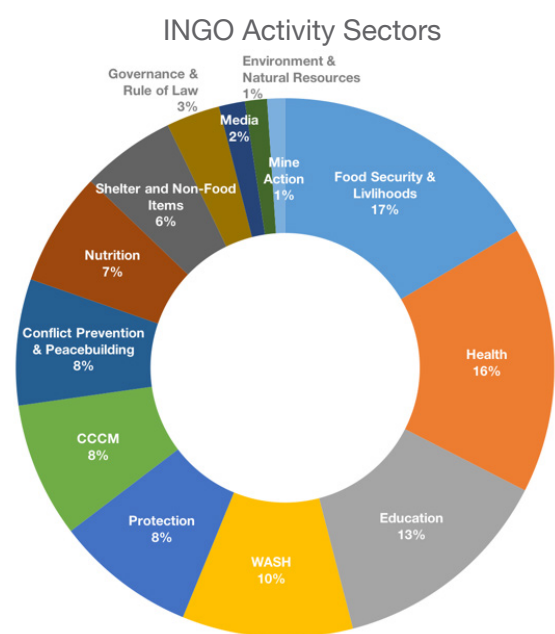
## Operational Presence

During 2015, many NGOs had to suspend operations in certain locations, while increasing their presence in others. These shifts, highlighted in the map detailing changes in INGO presence in counties around South Sudan, are a testament to the shifting humanitarian caseloads, changing funding landscape and donor priorities.

In a context like South Sudan, in addition to the adaptive programs to respond to fluctuating needs, adaptive funding streams to support a flexible operational platforms for NGOs are required. This will allow adequate targeting of the most vulnerable populations, pivoting to meet needs as displacement continues, and a safe navigation of fluid conflict dynamics.

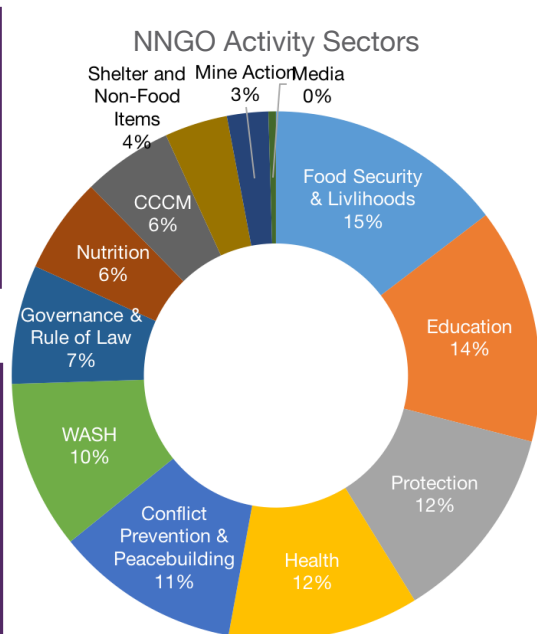


Both national and international NGOs are operational in every county in South Sudan, with the highest concentration of NGOs in the populations centres of Juba, Bor and Wau.



**34**  
(less than 10%)  
of NGOs operate  
within PoC sites

**82%**  
of the humanitarian  
response is  
implimented by  
NGOs



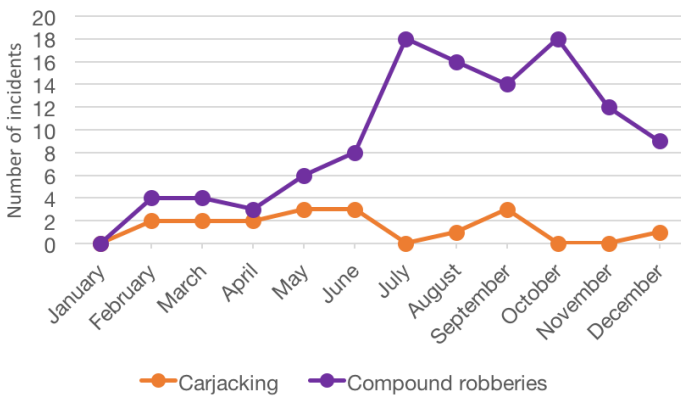
Food security, health and education sectors make up almost half of the activities performed by INGOs. For national NGOs health activities feature less prominently, with a greater focus on conflict prevention & peacebuilding, protection, education and WASH.

# Key Issues in 2015

## Volatile Security Environment

In 2015, South Sudan experienced a continued deterioration in the security environment with opportunistic theft and attacks. This can be attributed to number of factors including declining macro-economic conditions in the country. Throughout 2015, crime affecting NGOs increased dramatically. Car-jackings of NGO vehicles remained a continued threat in Juba. On average, one carjacking – almost always a Land Cruiser - occurred every two weeks. Many NGOs have mitigated carjacking risks by reducing the use, and limiting operating hours, of their Land Cruisers to daylight only.

Compound robberies and carjackings in Juba



There was a sharp increase in NGO compound robberies in the latter half of 2015 prompting NGOs to strengthen security measures and increase collective engagement and advocacy.

While there was a slight dip in the number of compound robberies during the last two months of 2015, it is expected to remain an area of high concern in 2016 due to the current economic and political climate in the country.

## Economic Instability

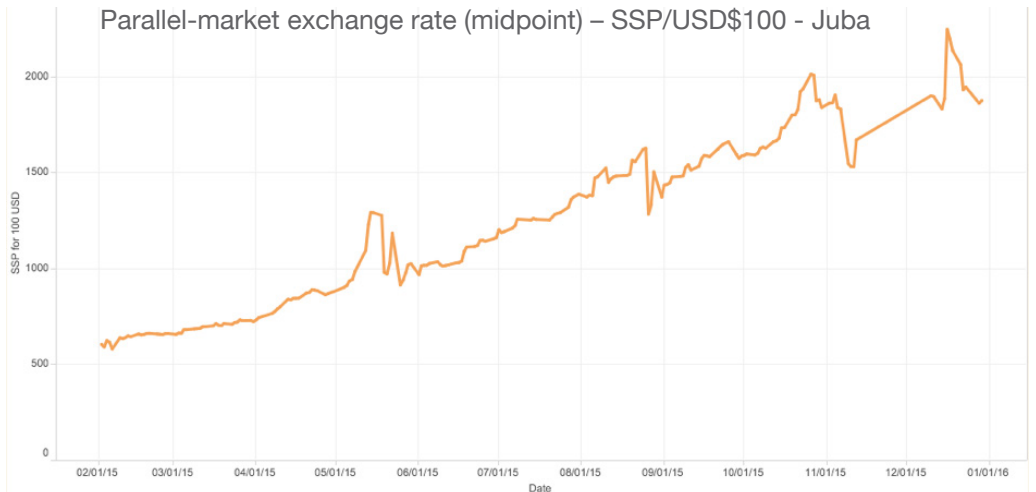
As an oil producing, import dependent country South Sudan’s economy was adversely affected by the global drop in oil prices. South Sudan’s annual Consumer Price Index (CPI) increased by 73.6% from November 2014 to November 2015. Commodity price inflation, alongside the devaluation of the South Sudan Pound (SSP) translated to higher and less predictable operating costs for NGOs and also led many NGOs to examine a deteriorating humanitarian situation for people living in Juba and other areas that were relatively untouched by the effects of the national conflict.

On December 15, 2015, the Central Bank announced the move from a fixed to a floating exchange rate.

While the move towards a more market-determined exchange rate is a positive step for the long-term future and stability of South Sudan, it is likely to cause some short-term impacts related to continued inflation.

As a result, this may translate to higher “real” operating costs for NGOs and a more difficult situation for civilians as already cash-poor households struggle to meet their basic needs.

Parallel-market exchange rate (midpoint) – SSP/USD\$100 - Juba



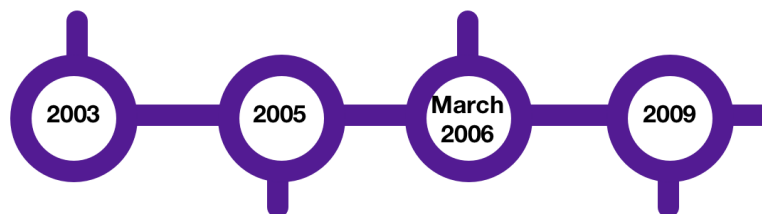
## UNMISS-NGO Relations

NGOs increased their level of engagement with UNMISS through various coordinating bodies, including greater participation in the Civil-Military Advisory Group and maintaining the Secretariat’s liaison function with JOC. Additionally, in 2015, the Secretariat launched a monthly meeting with Country Directors and UNMISS’ Relief, Recovery and Protection Section (RRP) to discuss strategic issues related to Protection of Civillian sites.

In the coming year, NGOs will require further collaboration with UNMISS on the short and long-term future of the POCs. This collaboration aims to ensure continuity of humanitarian funding streams and the support of collaborative planning to address humanitarian needs in accordance with humanitarian principles and standards.

"Non Governmental Act 2003" signed by the Chairman of the SPLM? Civil Administration of New Sudan(CANS)

"Organisation of Voluntary and Humanitarian Work Act 2006: signed by the President of the Republic of Sudan (implement in northern states of Sudan but not in Southern Sudan)



"Non Governmental Act 2003" signed by the Chairman of the SPLM? Civil Administration of New Sudan(CANS)

Draft "Non-Governmental Organisations Bill 2009" (substantially different from the 2005 and 2007 drafts) put forward as a private members bill but apparently not endorsed by GoSS

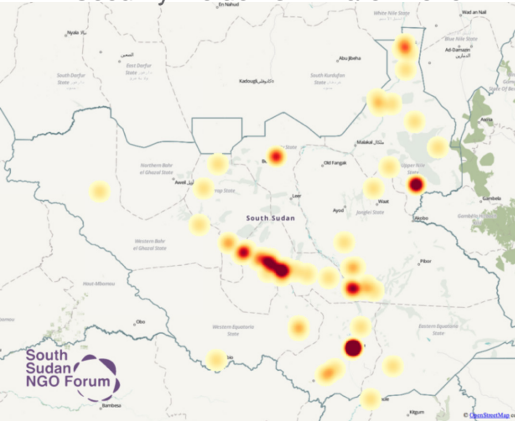


## Humanitarian Access

Humanitarian access in South Sudan remains a challenge, largely due to poor infrastructure and an overreliance on air transport, an unpredictable and volatile security environment, and the move away from static and broad frontlines to more fluid and micro frontlines.

Access to Southern Unity – Leer, Koch and Mayendit – was compromised for the latter part of the year after NGOs were forced to suspend operations due to conflict in May. The violence resulted in multiple deaths of humanitarian staff, the loss of humanitarian assets and installations, and acute food insecurity and vulnerability of the affected populations. NGOs, in concert with UN partners and other actors, conducted ongoing negotiations to secure access to the areas, but these negotiations were characterized by weak assurances that did not allow NGOs to resume static operations until December.

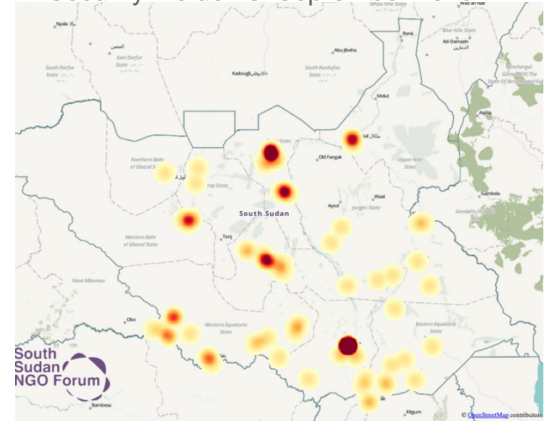
Security Incidents in March 2015



In the latter part of 2015, the security situation in the Greater Equatoria region began to deteriorate considerably. These areas had previously been insulated from much of the insecurity affecting Greater Upper Nile.

This resulted in new waves of displacement, population movements, and new humanitarian needs. The Secretariat coordinated multiple NGO relocations from both Eastern and Western Equatoria in the last six months of 2015, which affected the more development-focused NGOs.

Security Incidents September 2015



Conflict and related security issues, displacement, and population movement resulted in new humanitarian needs. The primary trunk roads on which the humanitarian response is dependent for prepositioning of supplies during the dry season have become exposed to more risk due to conflict. This new paradigm has forced a reliance on UNMISS force protection for humanitarian convoys. In 2016, NGOs will continue to struggle with humanitarian logistics and supply chain constraints, largely driven by conflict, and this has the potential to slow operations, increase risks of loss, and increase overhead costs for assistance.

## NGO Bill and Regulatory Environment

The NGO Forum has a long history of engagement on NGO legislation and, on behalf of its membership, continues to prioritize regulatory developments that could affect humanitarian and development actors. The President withheld his assent to the NGO Act, which underwent Parliamentary readings in May 2015. The August Compromise Peace Agreement recommitted parties to the conflict, and their respective governing bodies, creating the enabling legal, administrative, and security conditions for the delivery of humanitarian assistance to people in need. The Agreement outlines steps the Transitional Government of National Unity (TGoNU) should take to open the legislation to a new round of consultation and parliamentary considerations.

During his November 18, 2015 speech to Parliament, President Kiir outlined policy recommendations in response to the economic crisis in South Sudan, noting that prioritizing the enactment of the NGO Bill is instrumental in generating an alternative government revenue stream to offset dwindling oil revenue. The NGO Bill and Relief and Rehabilitation Commission (RRC) Bill – a new bill that establishes the RRC as an independent entity – were tabled in that National Legislative Assembly on January 19, 2016. They were later passed by Parliament and signed by the President in February of 2016.

NGOs will continue to grapple with opaque regulation, which is subject to arbitrary application and interpretation. NGOs support, and would benefit from, a clear and consistent regulatory framework to guide their operations and planning. The current regulation is often misinterpreted, exposed to jurisdictional confusion, or simply applied when of interest. NGOs experience a significant loss in terms of administrative time spent on navigating such issues.

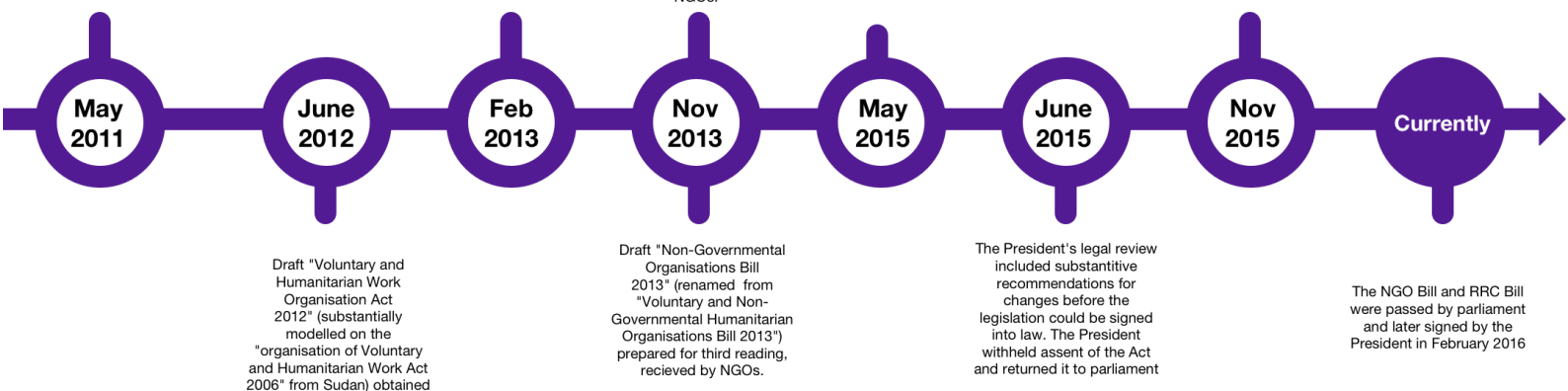
NGO representatives present a draft "Non-Governmental Organisations Bill" to RRC, based on the previous bills from 2009, 2007 and 2006 and the Act from 2003, and taking into account NGO perspectives

OCHA Head of Office submits letter to Minister of Justice with detailed comments on the draft "Voluntary and Non-Governmental Humanitarian Organisations Bill 2013", on behalf of the humanitarian community

Draft "Non-Governmental Organisations Bill 2013" (renamed from "Voluntary and Non-Governmental Humanitarian Organisations Bill 2013") prepared for third reading, received by NGOs.

The "NGO Bill" was passed by the South Sudan parliament in May 2015 through four separate readings and later was sent to the Office of the President for the President's signature

During a November 18th speech to parliament on the economic situation, the President discussed the enactment of the NGO Bill as a top priority



# NGO Secretariat Milestones

## Policy Development and Humanitarian Practice Support

Throughout 2015, multiple common positions were drafted and endorsed by the NGOs, including accompanying guidance to improve humanitarian practice in the field. The Secretariat extended its policy guidance function beyond the Policy Working Group to provide direct support for collective positioning of NGOs working together in field sites. These services are provided through sound analysis, dialogue, and debate to develop strategies to improve the safety of our staff and assets and to ensure the continuity and effectiveness of the membership’s work in South Sudan.

When solicited by the membership, the Secretariat provided additional services such as advice on access related incidents, NGO regulation, and requests for material support and accompanying negotiation strategies. The Secretariat represented NGO interests at multiple high-level, multi-lateral negotiations. The Secretariat also focused on creating new platforms for strategic-level engagement with the Humanitarian Coordinator and United Nations leadership, UNMISS, and other key stakeholders.

The NGO Secretariat strives to enhance transparency, accountability, and professionalism among its membership by encouraging NGOs to adhere to common operating principles and standards of practice, such as the Core Humanitarian Standard and IASC Global Guidance.

## Coordination, Representation and Advocacy

The Secretariat advised on the development of the UN Humanitarian Response Plan and advocated for the submission of key projects into the HRP, such as a NGO-specific project for security training and psychosocial support to humanitarian workers. Additionally, the Secretariat championed continued funding to support critical common services including UNDSS support for Security Risk Assessments, deep field resources hubs, and ongoing funding for common humanitarian access negotiations.

The Secretariat represents NGOs as a standing member of the Inter-Cluster Working Group and the Humanitarian Country Team.

## Safety and Security

In 2015, the Secretariat’s Security Section dramatically increased its level of security reporting. On a monthly basis it currently produces between 20,000 and 25,000 words in regular daily, weekly, and monthly reports. In order to address concerns specific to crime in Juba, an additional crime bulletin was incorporated into the Secretariat’s monthly reporting.

The security section also conducted thematic surveys related to carjacking in Juba as well as sexual assault, rape, and harassment of NGO workers across the country to collect, map, and analyze trends. The Secretariat overhauled its database system to improve analysis of quantitative data. In 2015, the Secretariat reported on and recorded the details of more than 1,600 security incidents from across the country and has used that data to compile two mid-year reports to present evidence-based security trends.

Broadcasting regular emergency alerts through email and SMS continues to be a core service to the membership. The section also plays an instrumental role in the safe relocation of NGO staff and assisted in more than 15 emergency relocations last year. Tailored security reports to support NGO operations are available to the membership upon request and the security team has provided briefings for new NGO staff arriving in country.

## Information Management

2015 has seen the Secretariat introduce a number of new tools. In the beginning of the year an interactive Operational Presence tool was introduced showing the locations and sectors of all national and international NGO’s. The tool can be updated on a rolling basis by NGOs, which is the first time a comprehensive mapping of both development and humanitarian activities for both NNGOs and INGOs has been available.

To tackle the challenges of high staff turnover among NGOs, the Secretariat developed a Communications Portal, allowing members to login and search/browse past communications from the Secretariat. It is hoped that as time passes this body of knowledge will grow and help address the gaps in institutional information amongst NGO’s in South Sudan.

The Secretariat conducted a number of surveys throughout 2015 on issues such as staff payment practices, health facility and legal firm experiences. The largest survey, on humanitarian access, resulted in a report highlighting the nature and prevalence of access constraints.

**2015  
Country Directors  
Survey**

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**103 responses  
69 INGOs  
34 NNGOs**

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**Increase in  
usefulness of Forum  
services compared  
to 2014**

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**Increased  
importance of  
UNMISS, donor &  
CSO engagement**

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**80% of CDs find  
Secretariat services  
‘very useful’**

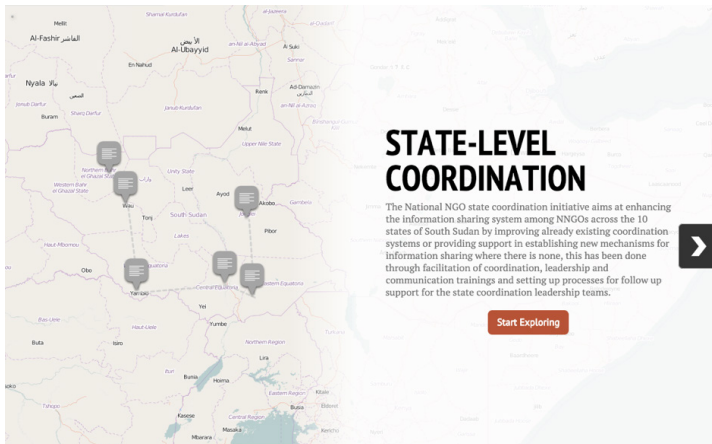
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**Increased  
effectiveness of all  
Working Groups**

# National NGOs

2015 was a very ambitious and progressive year for the National NGO Group. The NGO Secretariat and National NGO Steering Committee exceeded targets and expectations for 2015. This was a direct result of the increase of NGO Secretariat's resources and commitment towards NNGO support, identification of the core needs of the NNGO member organisations, and application of creative, cost effective, and partnership-enhancing approaches to addressing the needs.

The successes in 2015 can also be attributed to the National NGO Steering Committee, which in spite of numerous challenges was able to set relevant and realistic targets and objectives; push for policy changes such as the NGO Forum's Statutes of Operation (making it more equitable and updated to match the evolving NNGO landscape) and working with the NGO Secretariat on critical issues such as the NGO Bill; increase in NNGO financing; engagement with UN (particularly ensuring NNGO representation in different humanitarian and development fora such as the Humanitarian Country Team, Inter Cluster Working Group, Common Humanitarian Fund Advisory Group, and Global Fund Country Coordination Mechanism).



## NNGO State Coordination Enhancement

In response to increased appeal for enhancement of state level NGO coordination, the NGO Secretariat with the NNGO Steering Committee responded by recruiting a full time NNGO State Coordination Trainer. Her mandate was to work with state based organisations within each of the ten states and support them either form new coordination mechanisms where there is none, or to improve the function of the ones that already exist.

By December 2015 the NNGO State Coordination Trainer was able to work with state based organisations to form coordination mechanisms in six states: Central Equatoria, Western Equatoria, Eastern Equatoria, Northern Bahr el Ghazal, Western Bahr el Ghazal and Jonglei. Each of these state coordination mechanisms was set up with a membership based network; a focal point and a deputy focal point elected by the member organisations of the state coordination network; a Secretariat; a steering committee comprised of elected members of the state coordination network; a coordination constitution or guiding policy; a customised member organisations' Google group/ mailing list; and a state NNGO/CBO/FBO membership database and contact list.

Due to security constraints, the NNGO State Coordination Trainer could not access Unity, Upper Nile, Warrap, and Lakes states.

The overall goal was to support national organisations at the state level; spear head the establishment or enhancement of the coordination mechanism in each state; and maintain the institutional sustainability of the network to make information sharing and communication with and among national organisations easier and more effective.

## Humanitarian Architecture Support

The NGO Steering Committee's consistent advocacy with the UN on increased investment in NNGO capacity support is dating back to 2014 Oslo Pledging Conference. In 2015, it yielded the following results: a dedicated Senior NNGO Advisor has been integrated in the coordination arm of the UN (UNOCHA).

The purpose of this integration was to provide NNGOs with better understanding and utilisation of the humanitarian architecture and to ensure that UN agencies have better understanding of NNGOs' needs. As a result, NNGOs and UN can make the necessary adjustments to better address humanitarian needs in the communities.

In 2015, this initiative was able to deliver 6 trainings that included topics of proposal writing, the humanitarian architecture, program design and the Common Humanitarian Funding (CHF). As a direct result of these efforts, the amount of CHF allocations to NNGOs increased from 9% in 2014 to 11% in 2015; the number of NNGOs participating in the common response plan increased from 42 in 2014 to 56 in 2015 and the total number of new NNGOs who qualified for CHF allocation by July 2015 increased to 20.

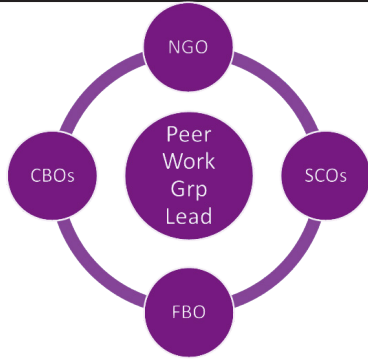
Year	Value of CHF allocations		
	NNGOs	Total	Share for NNGOs
2012	\$6m	\$108m	5%
2013	\$7m	\$89m	8%
2014	\$12m	\$135m	9%
2015	\$9m	\$85m	11%

In 2016, more emphasis will be made on integrating NNGO regularised trainings within the annual calendar of each cluster to ensure sustainability and continued cluster level support. Additionally NNGO peer support will be established to encourage a spirit of shared learning and solidarity building among NNGOs.

## NNGO Peer Support

In 2014, the NNGO Capacity Development Working Group was transformed into a training body in partnership with private training firms. For example, Participatory Development Centre (PDC) provided free monthly training to NNGO member organisations' staff on topics ranging from finance management, project cycle management, to resource mobilisation among others.

This was one of the most appreciated initiatives of 2014 and 2015. The NGO Secretariat decided to enhance the value of the working group by integrating a peer support mechanism which would create an opportunity for smaller and upcoming NNGOs to be paired with institutionally stronger NNGOs.



In this manner, NNGOs will be able to share their institutional challenges and learn from them through on-the-job training. The blue print for this additional initiative was laid in 2015 and will be implemented in 2016.



### NNGO Capacity Assessment Tool

The much anticipated NNGO Capacity Assessment Tool was finalised in 2015 as an online auto-computing platform accessible to the NNGO member organisations of the NGO Forum. This platform is supported by a group of capacity development firms which agreed to provide support in the auditing functions of the tool.

The CAT is designed to provide organizations with a set of criteria to assess their current organizational capacity to implement quality programmes, identify key areas that need strengthening, and highlight organizational aspects that can serve as a model for replication by other national NGOs. The assessment is for five domains – Governance, Organisational Management, Financial Management, Programme Management and Framework, and Resource Mobilisation and Sustainability. Each domain has a number of sub-domains under which the organisation is assessed.

The CAT is being rolled out in 2016 alongside the annual membership renewal process in order to engage all NNGO member organisations intending to update their membership to take advantage of this opportunity to analyse and monitor their capacity development. The NNGOs' participation in the CAT will also provide statistics to support NNGO advocacy efforts of the NGO Secretariat to better inform donor agencies, government, and other stakeholders of NNGOs capacity.



SOUTH SUDAN NATIONAL NGO / CITIZEN INITIATIVE EXPOSITION  
2015

### NNGO 2015 Expo

The year 2015 was crowned with the launch of the first South Sudan National NGO and Citizen Initiative Expo. The main objectives of the EXPO were:

- To facilitate all actors understanding the importance of working together, hence promoting peace and state building.
- To create an avenue for partnership building and collaboration among NNGOs themselves and other actors such as private sector, International NGOs etc.
- To give the NNGOs a platform where they can showcase their capacity, creativity, innovation, diversity and geographical spread, enhancing their visibility.
- To educate the general public about the contributions and value addition to South Sudan as a nation by South Sudanese NGOs and citizen initiatives.

The expo was a two day event that attracted more than 300 visitors and hosted 50 exhibiting NNGOs, ranging from service delivery organisations, advocacy based organisations, social enterprises, to women livelihood groups among others. The very colourful event was broadcasted on South Sudan TV and radio stations like Mirayah FM, Eye Radio, Catholic Radio Services, and yielded partnerships between NNGOs and INGOs, NNGOs and NNGOs, NNGOs and private companies. Some participating organisations recognised for their exceptional programming and unique approaches towards addressing social problems within South Sudan are:

I. The Most Innovative Social Enterprising Organisation Award went to Environment Rehabilitation Program for their self-sustaining plastic bottle recycling program with a strong element of livelihood creation by engaging unemployed residents of Juba in the bottle collection.

II. The Most Creative Exhibition Award went to Mundri Active Youth Association for their creative use of puppets in their exhibition stand and communicating important messages about peace in South Sudan.

III. Confident Children out of Conflict was awarded the Best Success Story Accolade for their program on successfully reuniting children with their families.

IV. The Most Innovative/Transformative Peace Making Program Award went to ADCORD for their child soldier rehabilitating program "Play for Peace" which integrates peace building through cooperative play.

V. Women Advancement Organisation received the Award for the Most Innovative Women Empowering Program for their women-focused vocational skills training. The program enhances livelihood potential for women by teaching them numerous skills ranging from baking to brick laying among others.

VI. The Most Innovative Youth Empowering Program went to Mundri Active Youth Association for their use of drama to mobilise and work closely with youth in terms of confidence building, peace-making, awareness creation, and ultimately creating a relatable space for youth to engage and better themselves.

VII. The award for the Most Innovative State-Society Relationship Building Program went to Christian Development Organisation (CDO) which has been working with the state instruments and citizens since 1996. CDO channels its programming towards enhancing the way citizens engage with the state and collectively address their challenges.

VIII. The National Empowerment Positive Women United was presented with the Most Courageous Initiative for their HIV/AIDS program. The organization is promoting awareness about the virus in South Sudan.

## International NGO Member List

AAR Japan (Association for Aid and Relief, Japan)  
 Across  
 ACTED  
 Action Africa Help International  
 Action Against Hunger  
 ADRA SOUTH SUDAN  
 Africa Educational Trust  
 African Development Solutions  
 Agency for Cooperation and Research in Development  
 American Refugee Committee  
 Amref Health Africa  
 AVSI South Sudan  
 BBC Media Action  
 BRAC South Sudan  
 British Council  
 CARE International  
 Caritas Switzerland  
 Catholic Agency For Overseases Development  
 Catholic Medical Mission Board  
 Catholic Relief Services  
 Cesvi Fondazione Onlus  
 Childfund Korea  
 Christian Mission Aid  
 ChristianAid  
 CIP-ICAP  
 Co-ordination of Organisations for Voluntary Service  
 Comitativo Collaborazione Medica  
 Concern Worldwide  
 Concordis International  
 Conflict Dynamics International  
 Crisis Management Initiative  
 DanChurchAid  
 Danish Red Cross  
 Danish Refugee Council / Danish Demining Group  
 Diakonie Katastrophenhilfe  
 Doctors with Africa CUAMM  
 Dorcas Aid International  
 East African Ministries  
 Fauna & Flora International  
 Federation Handicap International  
 Finn Church Aid  
 Food for the Hungry South Sudan  
 Free Voice Foundation  
 German Leprosy and TB Relief Association  
 GOAL  
 Good Neighbors International  
 HealthNet TPO  
 Help – Hilfe zur Selbsthilfe e.V.  
 HelpAge International  
 Hilfswerk der Evangelischen Kirchen Schweiz  
 IBIS  
 Interchurch Medical Assistance World Health  
 Interchurch Organization for Development Cooperation  
 International Aid Services  
 International Committee of the Red Cross (observer member)  
 International Federation of Red Cross & Red Crescent Societies  
 International institute of Rural Reconstruction  
 International Medical Corps  
 International Republican Institute  
 International Rescue Committee  
 Internews Network  
 Intersos  
 IntraHealth International Inc  
 Islamic Relief Worldwide  
 Japan Center for Conflict Prevention  
 Japan International Volunteer Center  
 Jhpiego  
 Joint Aid Management  
 Kissito Healthcare International  
 Light for the World (NL)  
 Lutheran World Federation  
 Malaria Consortium Malteser International  
 Management Sciences for Health  
 Mani Tese  
 Medair  
 Mennonite Central Committee  
 Mercy Corps  
 Mines Advisory Group  
 Mission Aviation Fellowship International  
 Nonviolent Peaceforce  
 Norwegian Church Aid  
 Norwegian People's Aid  
 Norwegian Refugee Council  
 Open Society Initiative for Eastern Africa  
 OVCI  
 Overseas Development Institute  
 OXFAM Intermon  
 Oxfam International  
 Pact  
 PAX  
 Peace Winds Japan  
 People in Need  
 Plan International South Sudan  
 Polish Humanitarian Action  
 Population Services International  
 Première Urgence - Aide Médicale Internationale  
 Project Education South Sudan  
 Real Medicine Inc  
 REDR UK  
 Relief International  
 Rift Valley Institute  
 Saferworld  
 Samaritan's Purse  
 Save the Children  
 Search For Common Ground  
 Sightsavers  
 Sign of Hope  
 SIL International  
 Skills for South Sudan  
 SNV-Netherlands Development Organisation  
 Solidarites International  
 SPARK  
 Stromme Foundation  
 Tearfund UK  
 Terre des Hommes Foundation  
 The Carter Center (observer member)  
 The Johanniter International Assistance  
 The Leprosy Mission International  
 The MENTOR Initiative  
 The Netherlands Red Cross  
 United Methodist Committee on Relief  
 Veterinaires Sans Frontieres Germany  
 Veterinaries Sans Frontiers Switzerland  
 Voluntary Service Overseas  
 War Child Canada  
 War Child Holland  
 Welthungerhilfe/German Agro Action  
 Wildlife Conservation Society  
 Windle Trust International  
 Winrock International  
 Women for Women International  
 World Concern Development Organization  
 World Harvest Mission  
 World Relief  
 World Renew  
 World Vision South Sudan  
 ZOA

## National NGO Member List

Action for Conflict Resolution  
 Action for Development  
 Action for Rural Development  
 Advocates Coalition for Rights and Development  
 Africa Edupad Organisation  
 Agriculture Technical Support Organisation  
 AIDS Resistance Trust  
 Aliab Rural Development Agency  
 Alternative Brilliant Orphans Shining as Stars  
 APT SUCCOT  
 Assistance Mission for Africa  
 Aweil Capacity Building and Empowerment Initiative  
 Ayod Woment Youth and Development  
 Basic Education and Development Network  
 Care for Children and Old Age in South Sudan  
 Caritas South Sudan  
 Catholic Radio Network  
 Child' Destiny and Development Organization  
 Children of Light Mission  
 Children's Aid South Sudan  
 Christian Agenda for Development  
 Christian Mission for Development  
 Church and Development  
 Community Action for Rural Development and Self-Reliance  
 Community Action Organization  
 Community Action Water Programme  
 Community Health and Development Organisation  
 Community Initiative for Peace and Development  
 Compass  
 Confident Children out of Conflict  
 Dialogue and Research Initiative  
 Educational Development Organization of South Sudan  
 Eve Organization for Women Development  
 Fashoda Youth Forum  
 Food & Agriculture Development Agency  
 Food and Agriculture Community Driven Developments Org  
 Forum for Community Change and Development  
 Foundatio for Accountable Governance  
 Foundation for Insect Research, Science and Technology  
 Foundation for Youth Initiatives  
 Gimba Educational Foundation  
 Global Empowerment for Poverty Alleviation  
 Grandsons Care Association  
 Grassroot Empowerment & Development Organization  
 Grassroots Relief and Development agency  
 Health Link South Sudan  
 Help Restore Youth South Sudan  
 Hope Restoration South Sudan  
 Humanitarian and Development Consortium  
 Impact Health Organization  
 Indigent Development Organization  
 Initiative for Peace Communication Association  
 institue for the Development of Civil Society  
 Jonglei Integrated Development Agency  
 Khor-Filus Charitable Trust for Women and Children Care  
 Lacha Community and Economic Development  
 Malakal Mobile Theatre Team  
 Mercy Vision  
 Moru Church Service Development Association  
 Mother and Children Development Aid  
 Mundri Active Youth Association  
 Mundri Relief and Development Association  
 Nanfa Humanitarian Organization for Services  
 National Empowerment of Positive Women United  
 National Health Care Organization: A Mental Health Care  
 National Organization for Social Development  
 National Peace Development Organization  
 National Women Empowerment and Rehabilitation Org  
 Nationwide Street Children Care and Rehabilitation  
 New Hope Foundation  
 New Page for Peace and Development  
 New Sudan Council of Churches  
 Nile Conflict Resolution  
 Nile Hope  
 Nuba Moutain Displaced People-Network  
 Nuer Youth For Peace And Reconciliation Forum  
 Nurture South Sudan  
 Organization for Peace, Relief and Development  
 Orphan Care Organization Agency  
 Peace Child South Sudan  
 Peace Corps Organisation  
 Pearl for Peace and development Organization South Sudan  
 Pita Women Association for Development  
 Prevention of Water Contamination and Environmental Health Or-  
 ganization  
 Relief Aid of Disaster Reduction Agency  
 Rescue Life of Children  
 Resource Development Foundation for Africa  
 Respond Organization for Health and Development  
 Rural Development Action Aid  
 Rural Water and Sanitation Support Agency  
 Ruweng Association for Reconstruction & Orphans Support  
 School Girls' Support Org  
 Self Help Women Development Association  
 Smile Again Africa Development Organization  
 Solidarity Ministries Africa for Reconciliation and Development  
 SOS Sahel South Sudan  
 South Sudan Association for Water Supply and Sanitation  
 South Sudan Association of Visual Impired  
 South Sudan Development Agency  
 South Sudan Grassroot Initiative for Development  
 South Sudan Integrated Development Organization  
 South Sudan Trust Raheilitation And Development Organization  
 South Sudan Women' Empowerment Network  
 South Sudan Sudanese Development Organisation  
 South Sudanese Network for Democracy and Elections  
 St. Anna Education Agency  
 Street Children Aid  
 Sudan Christian Youth Ministries International  
 Sudan Evangelical Mission  
 Sudan Medical care  
 Sudan Peace and Education Development Program  
 Sudd Relief and Development Action  
 Support the Children Organisation  
 Teen Confront Organization  
 The Health Support Orgnization  
 The Samaritan Foundation  
 Tropica Agro-Forestry Association  
 United Churches Women Association  
 Universal Intervention and Development Organization  
 Universal Network for Knowledge & Empowerment Agency  
 Uprooted Women Organisation  
 Voice for Change  
 Western Equatoria Civil Society Land Alliance  
 Women and Equity Organization  
 Women and Youth Empowerment Initiative  
 Women and Child Development Project  
 Women Empowerment for Reconciliation and Development  
 Women General Union WES  
 Women Scream Organization  
 Youth Anti-AIDS Services Organisation  
 Youth for Empowering Society  
 Youth Zone Center



